2017/18 Quality Improvement Plan for Ontario Primary Care "Improvement Targets and Initiatives"



Central Toronto Community Health Centre 168 Bathurst Street, Toronto, ON M5V 2R4

AIM		Measure						
Quality dimension	Issue	Measure/Indicator	Unit / Population	Source / Period	Organization Id	Current performance	Target	Target justification
Effective	Effective transitions	patients/clients who see their primary care	patients with	CIHI DAD / April 2015 - March 2016	92225*	38.35	40.00	Data quality issues identified. Maintain target from previous years. Target aligned with provincial average.
Equitable	Increase cancer screening rates among vulnerable populations	Percentage of lowest income clients (<\$15,000/annually) who are screened for cervical, breast, and colorectal cancers		EMR/Chart Review / 2017-18	92225*	СВ	СВ	Collecting baseline data

Patient-centred	Person experience	who stated that when they see the doctor or nurse practitioner, they or someone else	organization population (surveyed	In-house survey / April 2016 - March 2017	92225*	86.91	90.00	Increase in target by 3%
		in the office (always/often) involve them as much as they want to be in decisions about their care and treatment?						
Timely	Timely access to care/services	patients and clients able to see a doctor or nurse practitioner	organization	In-house survey / April 2016 - March 2017	92225*	35.34		Maintain current performance taking into account different service delivery models at the two sites.

Change					
Planned improvement			Target for process		
initiatives (Change Ideas)	Methods	Process measures	measure	Comments	
1)Ensure clients are booked	Develop workflow to facilitate communication between	Workflow is developed and tested	Workflow is tested		
within 7 days of receiving	providers and medical secretaries when discharge		for one quarter for		
discharge summary	summaries are received		all providers		
2)Strengthen relationship	Continue to strengthen partnership with hospitals in the	# of notifications received from hospitals regarding	5% increase in		
with local hospitals to	West and Mid-West sub-regions	clients to be discharged	discharge		
improve discharge			summaries		
planning/communication			received from local		
			hospitals		
3)Educate clients on	Cross-organization, inter-disciplinary, communications	# of communications pieces developed and	3 communications		
importance of follow-up	strategy	implemented # of disciplines represented in developing	pieces developed		
with primary care providers		and implementing communications strategy	and implemented a		
post-discharge			minimum of 3		
			disciplines		
1)Improve collection of	Staff education on importance of complete	staff educational sessions updated workflows Staff	2 sessions 2		
sociodemographic	demographic information collection Update workflows	training on updated workflow	updated workflows		
information at intake and	of receptionists and medical secretaries to include		(site -specific) 2		
with existing clients	collection of sociodemographic information for new and		staff training (site-		
	existing clients		specific)		
2)Quarterly data analysis of	Data extraction by income quintile Multi-disciplinary	Reports created # of disciplines represented in	8 reports created		
cancer screening rates of	data analysis sessions	interpreting data	(2 per site, per		
lowest-income primary care			quarter) >2		
clients			disciplines		
			represented (e.g.		

3)Health promotion-led	Cross-site working group formed to plan educational	Working group formed # of educational sessions or	>6 educational
· ·	sessions or engagement Educational sessions or	engagements delivered # of lowest-income, eligible,	sessions delivered
with clinical clients with	engagement delivered	clients engaged in educational sessions or engagements	20% of lowest
focus on lowest income	lengagement denvered	chefits engaged in educational sessions of engagements	
clients			income, eligible,
			populations are
1)Improve communication	Create and distribute information sheet for noninsured	Information sheet created and distributed Intake	1 information sheet
with noninsured clients	clients Create and formalize intake process for	workflow documented and evaluated % of noninsured	Intake workflow
about the services available	noninsured clients	clients going through formalized intake process	tailored to each
to them and limitations to			site 50% of
services			noninsured clients
2)Engage clinicians and	Clinician feedback on main areas of concern for clients	% of clinicians engaged # of areas of concern identified #	50% of clinicians
clients for feedback on how	Time-limited post-appointment client survey of client	of clients surveyed	are engaged >5
to improve collaborative	involvement		areas of concern
decision making around			identified 50 clients
care.			at each site are
3)Create a series of FAQ	Create documents	# of documents created on discrete themes	5 documents
documents based on the			created
most frequent			
questions/concerns			
identified by clients and			
1)Reduce no-show rates	Collect no-show data monthly for each provider type.	# of no-show lists pulled # of completed templates	12 no-show lists,
,	Compile list of clients who regularly no-show and		per site 25% of
	analyze underlying reasons for no-shows with providers.		clients who
	Develop a common template to be used with clients for		regularly no-show
	no-show analysis, including common reasons.		are interviewed
2)Analyze MD/NP supply	Create supply/demand tool and manually collect supply	Tool created and tested Supply and demand data is	1 tool A minimum
	and demand data for four to six weeks.	analyzed	of 3 provider
providers	and demand data for four to six weeks.	analyzeu	schedules at each
providers			site is tested and
			analyzed.
3)Implement and analyze	Explore the role and function of a case manager	Case manager role established and piloted # of clients	-1 case manager
	embedded within primary care. Survey providers to	seen by case manager during pilot stage (1 year) Survey	per site -50 clients
primary care teams	determine efficiency of workload post-implementation	of providers created and analyzed	seen by each case
	of case manager		manager for each
			quarter -80% of